



2024 BUDGET

ST. JOHN'S



Media Release

December 12, 2023

City of St. John's Releases Budget 2024

Today, the City of St. John's released the details of Budget 2024, which addresses growing operational costs while ensuring no cuts to programs and services. The 2024 Budget for the City of St. John's is balanced at \$343,947,041, an increase of 3.2% over 2023.

"The City is not immune to the inflationary pressures being felt by our residents and individuals across the country," said Councillor Ron Ellsworth, Council lead for Finance. "These financial pressures, combined with our commitment to maintain and enhance City services that are important to our residents and businesses, has led to the decision by Council to increase property taxes in 2024."

The residential mil rate will increase by 0.8, bringing the new rate to 9.1 and the commercial mil rate will increase by 2.6 bringing the new rate to 29.5. Residential water tax will marginally increase by \$5 and commercial water usage rates will rise 0.75%. All revenue from the water tax directly funds the provision of the service.

"The City has made a commitment under the current strategic plan to be a sustainable City. This budget aligns with this strategic direction, allowing us to remain fiscally responsible while ensuring we provide current, new and improved City services," added Councillor Ellsworth.

Budget 2024 outlines a number of investments in programs and services. Highlights include:

- Increasing the total budget for snow clearing in 2024 by 25.4% to \$25.5 million to support improved snow clearing efforts and to commence the transition to a newer, more reliable fleet of vehicles which will begin to be rolled out for Winter 2024-25.
- Investing \$1.16 million into waste collection vehicles, which will support savings of approximately \$810,000 in maintenance costs and improve reliability.
- Increasing the allocated budget for [capital works projects](#) by \$3.1 million, for a total anticipated capital spend of \$25.4 million to improve the City's infrastructure.
- Creating new recreational programming and facilities, specifically through the opening of the new H.G.R. Mews Community Centre in the spring of 2024, and the construction and upgrading of sports facilities for the upcoming 2025 Canada Summer Games.
- Growing a safe, accessible, balanced transportation network through the expansion of shared use paths projects and continued investment in Metrobus and GoBus transit.
- The City will continue to redirect 10% of the development fees collected to a reserve for community-led affordable housing projects.

Related Links:

- [2024 Budget Book](#)
- [Budget 2024 webpage](#)

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Budget Speech 2024
Councillor Ron Ellsworth
December 12, 2023
Check Against Delivery



Today, it is my pleasure to present our budget for the fiscal year 2024.

Budget planning is an integral part of the work we do as a Council to ensure the City of St. John's provides the best quality municipal services possible, while also making sure we are using tax dollars wisely.

Council's goal for this budget was to ensure that we are able to maintain and improve valuable services and programs that our residents depend on. As such, there are no reductions or cuts to programs.

However, the City is not immune to the pressures of inflation – it is impacting our community and the province as a whole. This is not unique to St. John's. As of October 2023, the national consumer price index increased by 3.1% year-over year.

The cost of doing business has significantly increased. For example, we have seen the price of some street rehabilitation work increase by nearly 46%! Right across our operation we are seeing increased costs for contractual services, materials and supplies, amounting to an additional \$8.8 million for 2024.

Fiscal Update

The City is committed to good financial management, prudent use of resources and an aggressive commitment to efficiency, which all play a significant role in our decision making.

We are required by provincial legislation to ensure that expenses balance with revenue through the budget process - municipalities are not permitted to carry a deficit.

The 2024 Budget for the City of St. John's is balanced at \$343,947,041, an increase of 3.2% over 2023.

In 2022, the Council decided to use \$11.6M in surplus from previous years to pay down on debt, which improved our future ability to balance the City budget. This, combined with a moderate tax increase, balanced our budget for 2022.

For 2023, Council directed staff to develop a budget that did not include an increase to property taxes. In order to achieve this target, Council allocated \$6.1 million from savings in previous years to balance the 2023 budget. While we do not like to use reserves to fund operations as they are one-time monies, this decision did reduce the

additional burden on taxpayers. The City of St. John's was able to maintain property taxes for 2023, while neighbouring municipalities increased their rates the same year.

While our efforts in 2023 were successful, the current inflationary pressures, combined with the need to enhance City services have led to the decision by Council to increase property taxes in 2024.

The residential mil rate will increase by 0.8 bringing the new rate to 9.1 and the commercial mil rate will increase by 2.6 bringing the new rate to 29.5.

As for water taxes, our water revenues and expenditures act like a utility so the revenues are set to cover the expenditures. All revenue from water tax directly funds the provision of the service. As expenses have increased by 1.6%, water taxes will slightly increase by \$5 per unit for residential properties and 0.75% for commercial.

We have made a commitment under our current strategic plan to be a sustainable City. This budget aligns with this strategic direction, allowing us to remain fiscally responsible while ensuring we provide quality City services.

Investments into Programs and Services

While we understand that an increase in taxation is difficult, it is a critical step in maintaining and improving services and programs that matter to residents and businesses.

Results of the latest resident satisfaction survey indicate road and sidewalk snow clearing as one of the top priorities for improvement. We will invest in increased snow clearing efforts by extending the season from 16 to 18 weeks starting in 2024. We also are investing in a new snow clearing fleet. While this is a long-term strategy, we hope to have some of the new pieces of equipment in place for Winter 2024-25. Having a new fleet will decrease the amount of time our equipment will be off the roads for maintenance and repairs. The total budget for snow clearing in 2024 is approximately \$25.5 million, an increase of 25.4% from the previous year.

The City also manages a large fleet of other vehicles, providing everything from waste collection to tandem sanders used in snow clearing, as well as buses for public transit. Over the next nine years, the City is planning to spend \$15.27 million to improve the reliability of vehicles in the City's fleet. For example, in 2024 \$1.16 million will be invested into waste collection vehicles, which will support savings of approximately \$810,000 in maintenance costs in 2024 alone.

Each year Council allocates funds for various capital works projects to improve the City's infrastructure. Budget 2024 includes an increase of \$3.1 million in this funding, resulting in a total anticipated capital spend of \$25.4 million. This investment supports important projects like fleet enhancement, road rehabilitation, sidewalk repairs, traffic

safety initiatives, information technology investments, repairs and enhancements to facilities and capital grants to community groups.

We are also working towards creating new recreational programming and facilities, specifically through the opening of the new H.G.R. Mews Community Centre in the spring of 2024, and the construction and upgrading of sports facilities for the upcoming 2025 Canada Summer Games. Investing in the 2025 Canada Summer Games is an investment in our future: with positive economic impacts estimated at over \$100 million for the community, not to mention new and improved sport facilities that will provide long-term benefits for sport, health and wellness in the City of St. John's.

We are also growing an accessible balanced transportation network through the expansion of our shared use paths projects and our continued investment in Metrobus transit.

Shared-use paths promote active transportation and are designed to be accessible for people of all ages and abilities. They are wheelchair-friendly, stroller-friendly, and provide a safer and smoother surface for all users, regardless of their mobility or physical limitations. Providing convenient, comfortable, and attractive active transportation routes is necessary progress toward advancing the City's sustainable mode share targets, the Resilient St. John's Community Climate Plan, and the Bike St. John's Master Plan. At the end of the 2027 construction season, roughly 15 km of new shared-use paths will be added to the network, building on the existing 24 km of bike routes already in place.

In addition, Metrobus is experiencing record growth with ridership having increased 44% since 2019. Metrobus has undertaken various initiatives to increase transportation access including partnering with the province to develop a free bus pass program, assisting with transportation for income support recipients and seniors, increasing the age to ride free from under 5 to under 12 and introducing an On Demand service pilot program targeting un-serviced areas of the City. At Metrobus, we are also in the process of developing initiatives to support immigration and newcomers to the City. As ridership continues to grow, so does revenue. This has resulted in a 6.5% reduction in funding for 2024, with the City investing a total of \$20.6 million to Metrobus and GoBus.

A balanced transportation system helps us be a more sustainable City, which is more crucial than ever with the growing concerns around climate change. We are also working towards a greener, more energy efficient future through our investment in public EV charging stations and electric vehicles, both City vehicles and Metrobus buses.

To date, the City has installed Level 2 EV Charging Stations for public use at 8 of our facilities, with the intent of installing them in more locations in the upcoming year. The City will also invest in electric cars to be used as City vehicles, further assisting our goal towards being a sustainable city and achieving net zero by 2050.

Metrobus is also in the process finalizing its Zero Emissions Bus Fleet Implementation Plan which will be released in the coming weeks.

We want to be a great City to live, work and play. Of course, to do that, we need to continue to work diligently in addressing the affordable housing needs in our community. As a City, we have an important role to play in building capacity for affordable housing development. The City offers incentives to support affordable housing development, including exemptions from municipal fees for registered not-for-profits, property tax exemptions for registered charities and low rental housing projects, land donation for projects, relaxed parking requirements, and prioritized processing for development applications. We also own and operate 476 units of affordable housing.

But there is still a lot of work to do. To help build capacity for affordable housing, the City will continue to redirect 10% of the development fees collected to a reserve for community-led affordable housing projects. In 2023, the City contributed over \$65,000 to community-led affordable housing projects through this fund. This is in addition to \$150,000 provided to important community organizations that are working to address homelessness.

We also want to cultivate connectivity and economic development through strategic investments.

To be economically sustainable we need to be a City and region in which people want to visit, study, live and invest. The City and our municipal partners believe we can achieve greater success in doing this when we take a regional approach.

This is why we are investing in a new Regional Economic Development Agency.

This agency will align resources and collectively elevate economic development opportunities to build stronger and more resilient communities in the region. The independent agency will have representation from each of our municipalities on a governance board, as well as representatives from non-municipal sectors.

The initial areas of focus will be related to ocean technology and associated sectors, as well as talent attraction/development. It is intended that these focus areas will support growth and expansion of business activity that will lead to long-term, value-added employment in the region.

There is a need, and there is a desire, for our communities to work together, and the Regional Economic Development Agency is a critical step forward, that deserves celebration.

Economic development is also deeply connected to tourism and events. The Mary Browns Centre and Convention Centre are great venues for large-scale events, such as conferences, sports entertainment, concerts and more.

While St. John's Sports and Entertainment Ltd. has made great strides in the past year, the organization continues to see the effects of the pandemic in booking large-scale events. To ensure that we continue to have access to these important facilities, the operating grant to St. John's Sports and Entertainment Ltd. will increase by \$577,136 in 2024.

We continue to be optimistic in attracting more events to the Convention Centre and the Mary Brown's Centre. Efforts to rebuild are working, but this work takes time. We see these facilities as important economic drivers for the capital city, providing an important venue for sport and conference tourism, as well as entertainment. Under the new leadership of CEO Brent Meade, the team is exploring new event initiatives and strategies for revenue generation.

The City and Destination St. John's have also agreed to invest an additional \$400,000 from the tourism marketing levy towards promotional efforts that support the growth of the tourism industry. Tourism plays a key role in developing our local economy, and Destination St. John's does great work in promoting our beautiful City as a choice destination for play, pleasure, and business.

To conclude, I would like to thank managers and staff for their ongoing commitment to efficient and effective operations. As an organization focused on continuous improvement and achieving the directions outlined in our strategic plan, I am proud of their efforts to focus on quality of life in St. John's and the City's vision for the future.

I believe Budget 2024 supports these efforts and Council's commitment to offer the best possible services and programs to residents and business owners, making St. John's a better place to live, work and play.

With that, Your Worship, I table the 2024 Budget and accompanying tax resolutions for Council's consideration, debate and approval.

2024 Budget Tables

2023 Budget is presented for comparative purposes and, where applicable, has been restated to reflect realignment of Departments, Divisions, and Programs.

Table 1: 2023-2024 Revenue Change

	Budget 2024	Budget 2023	Change \$	Change %
Taxation:				
41112 Residential Realty ¹	112,328,985	98,135,000	14,193,985	14.5%
41118 Commercial Realty ²	81,664,564	77,875,000	3,789,564	4.9%
41940 Tourism Marketing Levy	3,400,000	3,400,000	-	0.0%
41991 Utility Tax ³	6,700,000	6,200,000	500,000	8.1%
44410 Water Tax ⁴	37,692,675	36,783,000	909,675	2.5%
Taxation: Total	241,786,224	222,393,000	19,393,224	8.7%
Grants In Lieu Of Taxes:				
42100 Govt. Of Canada	5,200,000	5,200,000	-	0.0%
42200 Govt. Canada Agencies	950,000	950,000	-	0.0%
42300 Water Tax Grant	3,293,768	3,269,785	23,982	0.7%
Grants In Lieu Of Taxes: Total	9,443,768	9,419,785	23,982	0.3%
Sales of Goods & Services:				
44100 General Government	4,235,713	4,265,713	(30,000)	-0.7%
44300 Transportation ⁵	1,681,000	2,006,000	(325,000)	-16.2%
44400 Environmental Health ⁶	23,475,822	22,785,258	690,564	3.0%
44435 Tipping Fees ⁷	15,362,800	15,064,000	298,800	2.0%
44700 Recreation ⁸	2,547,495	2,447,077	100,418	4.1%
44900 Other General	229,474	229,474	-	0.0%
Sales Goods & Services: Total	47,532,305	46,797,522	734,782	1.6%
Other Revenue Own Sources:				
45120 Business Licenses	154,950	154,950	-	0.0%
45170 Construction Permits	2,316,220	2,318,720	(2,500)	-0.1%
45200 Fines ⁹	2,267,500	2,892,500	(625,000)	-21.6%
45300 Rents & Concessions ¹⁰	3,254,534	3,668,833	(414,299)	-11.3%
45500 Investment Interest ¹¹	3,092,587	1,732,685	1,359,902	78.5%
45600 Interest Tax Arrears ¹²	1,805,868	2,205,868	(400,000)	-18.1%
Other Revenue Own Sources: Total	12,891,659	12,973,556	(81,897)	-0.6%

¹ Increase in residential realty revenues due to mill rate increase.

² Increase in commercial realty revenues due to mill rate increase.

³ Increase in utility company revenues on which this tax is assessed.

⁴ Increase in water tax revenues to fund increases to water system expenditures.

⁵ Decrease in forecasted revenues from parking meters and sales of parking meter smart cards.

⁶ Increase in forecasted regional water and regional wastewater sales.

⁷ Increase to tipping fee rates at the Robin Hood Bay regional landfill facility.

⁸ Increase in forecasted recreation revenues at the new H.G.R. Mews Community Centre.

⁹ Decrease in forecasted parking violation revenues.

¹⁰ Adjusted to reflect normalized rents received.

¹¹ Forecasted interest earned on City held investments.

¹² Decrease in estimate of interest charged on unpaid property taxes.

Table 1: 2023-2024 Revenue Change (Continued)

	Budget 2024	Budget 2023	Change \$	Change %
Grants Other Governments:				
47100 Other Grants	227,117	206,102	21,015	10.2%
47107 CMHC Mortgage Subsidy	7,405	33,429	(26,024)	-77.8%
47110 Gas Tax Rebate ¹³	3,328,147	7,905,968	(4,577,821)	-57.9%
47530 Recovery Debt Charges ¹⁴	24,451,618	24,672,499	(220,881)	-0.9%
47550 Real Program Grants	57,500	57,500	-	0.0%
47555 NPH Subsidy ¹⁵	972,963	1,298,690	(325,727)	-25.1%
Grants Other Governments: Total	29,044,750	34,174,187	(5,129,438)	-15.0%
Other Transfers:				
49201 Assessments/Transfers ¹⁶	3,248,336	7,524,304	(4,275,969)	-56.8%
Other Transfers: Total	3,248,336	7,524,304	(4,275,969)	-56.8%
Total Revenue	343,947,041	333,282,356	10,664,685	3.2%

¹³ Adjustment to timing of receipt of Federal Gas Tax funding for capital projects.

¹⁴ Decrease in debt charges recovered from external sources relating to capital projects due to maturity of debt.

¹⁵ Adjusted to bring budget in line with non-profit housing subsidies received.

¹⁶ Transfers from various reserves to offset expenditures including use of prior years' surplus of \$6.1M.

Table 2: 2023-2024 Expenditure Change

	Budget 2024	Budget 2023	Change \$	Change %
General Government				
General Administrative:				
1111 Mayor & Councilors	868,084	856,913	11,171	1.3%
1115 Civic Events & Receptions	103,420	76,420	27,000	35.3%
1212 Administration - Admin Services ¹⁷	968,748	1,187,869	(219,122)	18.4%
1213 Human Resources	1,129,438	1,105,475	23,963	2.2%
1214 Benefits Administration	296,331	257,071	39,261	15.3%
1215 City Manager's Office	420,415	413,624	6,791	1.6%
1216 Employee Wellness	415,346	346,501	68,845	19.9%
1217 Organizational Development	332,425	327,978	4,447	1.4%
1218 HR Advisory Services	1,331,639	1,293,422	38,217	3.0%
1220 Legal Services	1,918,003	1,876,857	41,146	2.2%
1221 Admin - Finance & Corporate Services	659,027	657,712	1,315	0.2%
1222 Financial Services	992,955	980,090	12,865	1.3%
1223 Budgetary Services	550,916	538,174	12,742	2.4%
1225 Performance & Strategy	509,705	495,168	14,537	2.9%
1226 Occupational Health & Safety ¹⁸	676,417	477,246	199,172	41.7%
1231 Assessment	2,299,428	2,279,662	19,766	0.9%
1241 Revenue Accounting	1,150,435	1,132,531	17,905	1.6%
1250 Property Management	2,404,378	2,371,401	32,977	1.4%
1251 Office Services	454,029	452,606	1,422	0.3%
1252 Maint. City Hall	1,014,972	940,793	74,179	7.9%
1254 Maint. City Hall Annex	183,229	183,210	19	0.0%
1257 Maint. Railway Coastal Building	88,535	88,535	-	0.0%
1258 Maint. 245 Freshwater Rd	282,808	262,754	20,054	7.6%
1259 Maint. Conway Bldg.	52,584	48,924	3,660	7.5%
1260 Archives Building	44,709	44,709	-	0.0%
1261 Purchasing ¹⁹	945,132	829,036	116,095	14.0%
1262 Materials Management	810,644	799,381	11,263	1.4%
1269 Internal Audit	513,615	491,452	22,162	4.5%
1270 Corporate Communications	1,153,741	1,132,764	20,977	1.9%
1272 Information Services ²⁰	6,356,142	5,737,411	618,731	10.8%
1274 Service Centre	1,571,857	1,551,282	20,575	1.3%
1318 Land Information Systems	1,259,149	1,237,248	21,901	1.8%
General Administrative: Total	31,758,257	30,474,221	1,284,036	4.2%
Pensions & Benefits:				
1290 Pensions & Employee Benefits	2,065,109	2,024,309	40,800	2.0%
1297 Sick and Severance Liabilities	1,250,000	1,250,000	-	0.0%
Pensions & Benefits: Total	3,315,109	3,274,309	40,800	1.2%

¹⁷ Transfer of FTE to program 7911.

¹⁸ Additional occupational health and safety FTE. Additional safety supplies at City facilities.

¹⁹ Transfer of FTE from program 3121.

²⁰ Increases to software licenses and related costs.

Table 2: 2023-2024 Expenditure Change (continued)

	Budget 2024	Budget 2023	Change \$	Change %
Engineering:				
1311 Admin - Planning, Engineering & Regulatory Services	542,565	531,820	10,745	2.0%
1313 Development Control	1,681,762	1,652,519	29,243	1.8%
1314 Surveying	626,727	601,179	25,548	4.2%
1315 Transportation Engineering	2,275,343	2,203,076	72,267	3.3%
1316 Admin Support - Planning, Engineering & Regulatory Services	995,550	984,641	10,909	1.1%
1319 Engineering	1,447,709	1,407,804	39,905	2.8%
1320 Facilities Engineering	682,144	649,926	32,218	5.0%
Engineering: Total	8,251,799	8,030,965	220,835	2.7%
Other General Government:				
1931 Risk Management & Insurance	976,889	971,008	5,881	0.6%
Other General Government: Total	976,889	971,008	5,881	0.6%
General Government: Total	44,302,055	42,750,502	1,551,552	3.6%
Protective Services:				
Fire & Traffic:				
2141 Parking Enforcement ²¹	1,989,767	1,847,026	142,741	7.7%
2142 Crossing Guard Program	119,109	117,445	1,664	1.4%
2491 Fire Protection ²²	26,724,803	26,557,998	166,805	0.6%
Fire & Traffic: Total	28,833,679	28,522,469	311,210	1.1%
Protective Inspections:				
2921 Admin - Regulatory Services	851,802	828,614	23,187	2.8%
2922 Building Inspection	1,867,949	1,854,163	13,786	0.7%
2923 Electrical Inspection	587,517	583,243	4,274	0.7%
2924 Plumbing Inspection	260,731	258,876	1,855	0.7%
2929 Taxi & By-law Inspection	187,052	185,759	1,292	0.7%
Protective Inspections: Total	3,755,051	3,710,656	44,396	1.2%
Other Protective Services:				
2931 Humane Services	1,435,167	1,420,459	14,708	1.0%
2932 Animal Control Facility	106,057	87,551	18,506	21.1%
Other Protective Services: Total	1,541,224	1,508,011	33,214	2.2%
Protective Services: Total	34,129,954	33,741,135	388,819	1.2%
Transportation Services:				
Roads Department:				
3011 Admin - Public Works	1,517,621	1,452,725	64,896	4.5%
3211 Admin - Streets & Parks	1,937,947	1,919,738	18,210	0.9%
3221 Maint. Of Roads ²³	11,730,914	9,640,260	2,090,654	21.7%
3231 Snow Clearing ²⁴	25,462,311	20,312,897	5,149,414	25.4%
3241 Public Works Depot Maint. ²⁵	1,450,747	1,318,374	132,373	10.0%

²¹ Increase in salaries due to job classification review.

²² Increase to City's share of regional fire services.

²³ Increased cost of concrete and asphalt.

²⁴ Increased cost of snow removal contracts, full budget for shoulder season, sidewalk snow clearing enhancements, and equipment renewal.

²⁵ Increased cost of furnace fuel.

Table 2: 2023-2024 Expenditure Change (continued)

	Budget 2024	Budget 2023	Change \$	Change %
3242 Maint. Of Asphalt Recycling Facility	10,018	10,018	-	0.0%
3252 Maint. of Traffic Signs & Lights ²⁶	2,179,478	2,024,353	155,125	7.7%
3262 Street Cleaning By Hand	284,425	253,425	31,000	12.2%
Roads Department: Total	44,573,461	36,931,789	7,641,673	20.7%
Other Transportation Services:				
3521 Parking Meters	1,150,913	1,091,774	59,139	5.4%
3561 Street Lighting	4,683,858	4,683,858	-	0.0%
3591 Metrobus & Para-Transit System ²⁷	20,629,377	22,064,757	(1,435,380)	-6.5%
Other Transportation Services: Total	26,464,149	27,840,390	(1,376,241)	-4.9%
Transportation Services: Total	71,037,610	64,772,179	6,265,432	9.7%
Environmental Health:				
Water Department:				
4111 Admin - Environmental Services	2,626,492	2,597,924	28,568	1.1%
4120 City Share of Regional Water	6,130,247	6,084,900	45,347	0.7%
4121 Petty Harbour Long Pond Water Treatment Plant ²⁸	1,074,266	1,224,072	(149,807)	-12.2%
4122 Winsor Lake Treatment Plant ²⁹	13,056,226	12,832,263	223,962	1.7%
4123 Regional Water System ³⁰	14,913,813	14,372,215	541,598	3.8%
4131 Water & Waste Water Distribution ³¹	11,967,351	11,576,278	391,072	3.4%
Water Department: Total	49,768,394	48,687,653	1,080,741	2.2%
Sewer Department:				
4225 Waste Water Treatment Facility ³²	10,545,746	10,251,285	294,461	2.9%
Sewer Department: Total	10,545,746	10,251,285	294,461	2.9%
Sanitary Department:				
3123 Robin Hood Bay Equipment	1,185,057	1,176,903	8,154	0.7%
4321 Garbage Collection ³³	13,127,386	9,774,077	3,353,310	34.3%
4322 Waste Diversion Public Awareness	275,537	271,914	3,623	1.3%
4331 Garbage Disposal ³⁴	8,916,469	9,246,780	(330,311)	-3.6%
4332 Bldg. Maint. Robin Hood Bay	356,949	352,190	4,759	1.4%
4333 Material Recovery Facility ³⁵	1,853,782	1,703,782	150,000	8.8%
4334 RHB Residential Drop Off Facility	985,766	933,692	52,074	5.6%
4335 Eastern Waste Management ³⁶	4,000,000	3,300,000	700,000	21.2%
Sanitary Department: Total	30,700,948	26,759,339	3,941,609	14.7%
Environmental Health: Total	91,015,087	85,698,276	5,316,811	6.2%

²⁶ Increased cost of paint, signage, and equipment rentals.

²⁷ Net reduction to Metrobus operating cost due to increased ridership and reduction to debt payments.

²⁸ Budget transfer to 4122 for equipment replacement.

²⁹ Budget transfer from 4121 for equipment replacement.

³⁰ Increased cost of water treatment chemicals, estimates for light/power and contributions to capital reserves.

³¹ Increased cost of contracted sewer cleaning and flag persons.

³² Increased cost of mechanical repair parts, furnace fuel, tipping fees, and technical services contracts.

³³ Acquisition of leased garbage trucks to replace aging units.

³⁴ Reduction to transfer from reserves to balance revenues and expenditures at Robin Hood Bay regional landfill facility.

³⁵ Increased cost of contracted recycling services.

³⁶ Alignment of 2024 budget with actual fee for 2023.

Table 2: 2023-2024 Expenditure Change (continued)

	Budget 2024	Budget 2023	Change \$	Change %
Environmental Development:				
Planning:				
6113 Planning & Development	639,845	628,710	11,135	1.8%
Planning: Total	639,845	628,710	11,135	1.8%
Community Development:				
6211 Admin - Community Services	779,492	682,688	96,805	14.2%
6212 Events & Services ³⁷	1,014,755	821,854	192,901	23.5%
Community Development: Total	1,794,247	1,504,542	289,706	19.3%
Housing & Real Estate:				
6341 Real Estate	18,502	18,502	-	0.0%
6342 Rental Housing Projects ³⁸	299,000	837,565	(538,565)	-64.3%
6343 Tourism Marketing Levy Expenditures ³⁹	4,973,983	4,573,983	400,000	8.7%
6360 Non-Profit Housing Units ⁴⁰	5,574,987	4,962,868	612,119	12.3%
6391 Admin - Non-Profit Housing	703,064	756,792	(53,727)	-7.1%
6392 Non-Profit Housing Maint.	684,806	676,393	8,414	1.2%
Housing & Real Estate: Total	12,254,342	11,826,102	428,240	3.6%
Tourism & Economic Development:				
6612 Tourism Development	333,702	332,450	1,252	0.4%
6616 Economic Development	884,265	873,128	11,137	1.3%
6624 Maint. Gentara Bldg.	307,364	305,864	1,500	0.5%
6625 Quidi Vidi Visitor Centre	30,059	25,359	4,700	18.5%
Tourism & Economic Development: Total	1,555,389	1,536,800	18,589	1.2%
Environmental Development: Total	16,243,823	15,496,154	747,669	4.8%
Parks, Recreation & Cultural Services:				
Parks Division:				
7111 Administration Parks	1,135,838	1,114,467	21,371	1.9%
7121 Municipal Parks Maint. ⁴¹	6,744,227	6,421,161	323,065	5.0%
7123 Active Sports Facilities Maint.	702,044	668,300	33,745	5.0%
7125 Buckmasters Rec Centre Maint.	109,976	89,351	20,625	23.1%
7130 Mews Centre Maint. ⁴²	689,923	209,128	480,795	229.9%
7131 Aquatic Parks Maint.	258,492	256,151	2,342	0.9%
7133 Rotary Chalet Maint.	47,416	47,416	-	0.0%
7134 Sports Buildings Maint.	301,532	301,484	48	0.0%
7135 Snow Clearing Steps	1,051,752	1,037,216	14,536	1.4%
7136 Shea Heights Comm Centre Maint.	61,169	61,169	-	0.0%
7138 Kilbride Rec Centre Maint.	45,743	45,743	-	0.0%
7139 Southlands Community Centre Maint.	61,372	61,372	-	0.0%

³⁷ Increased contribution to events and services budget.

³⁸ Transfer of budget to 6360.

³⁹ Increase to tourism and marketing budget.

⁴⁰ Transfer of budget from 6342.

⁴¹ Inflationary increases to the cost of materials, equipment, and contractual services.

⁴² Increase in contractual services, materials and supplies, and staffing required to maintain the new H.G.R. Mews Centre.

Table 2: 2023-2024 Expenditure Change (continued)

	Budget 2024	Budget 2023	Change \$	Change %
7140 Mtce. Paul Reynolds Community Centre	770,409	769,141	1,267	0.2%
7141 Anna Templeton Centre Maint.	38,200	38,200	-	0.0%
7142 Mtce. Kenmount Terrace Community Centre	74,662	74,662	-	0.0%
7225 Bowring Park Bldg. Maint.	105,499	75,624	29,875	39.5%
Parks Division: Total	12,198,255	11,270,586	927,669	8.2%
Recreation:				
7305 Healthy Communities & Inclusion	1,045,647	1,121,149	(75,503)	-6.7%
7311 Community Development ⁴³	1,181,901	1,040,665	141,237	13.6%
7321 Family, Children & Youth	969,103	964,428	4,676	0.5%
7322 Operation of Bowring Park Pool	124,361	122,509	1,852	1.5%
7324 Admin - Rec Facilities	1,116,020	1,195,161	(79,141)	-6.6%
7325 H.G.R. Mews Centre Operations ⁴⁴	1,021,475	781,036	240,439	30.8%
7329 H.G.R. Mews Centre Program & Services ⁴⁵	873,999	688,515	185,484	26.9%
7330 Goulds Rec Services	166,250	166,250	-	0.0%
7333 Seniors Outreach	253,850	226,043	27,807	12.3%
7334 Operation of Bannerman Park Pool	77,923	76,773	1,150	1.5%
7336 Shea Heights Community Centre	299,308	283,861	15,447	5.4%
7337 Southlands Community Centre	328,634	312,730	15,904	5.1%
7338 Kilbride Community Centre	320,805	305,523	15,282	5.0%
7339 Kenmount Terrace Community Centre	329,484	313,580	15,904	5.1%
7340 Paul Reynolds Centre Operations	843,985	838,427	5,558	0.7%
7342 Paul Reynolds Centre - Pool & Fitness Programs	1,160,587	1,152,183	8,405	0.7%
Recreation: Total	10,113,332	9,588,832	524,500	5.5%
Other Recreational & Cultural Services:				
7445 St. John's Sports & Entertainment ⁴⁶	6,639,920	6,062,784	577,136	9.5%
7551 Grants & Subsidies	1,734,400	1,774,400	(40,000)	-2.3%
7553 Local Immigration Partnership Strategy	40,480	40,328	152	0.4%
7910 Cultural Development	195,633	229,846	(34,212)	-14.9%
7911 Municipal Archives	390,944	309,407	81,537	26.4%
Other Recreational & Cultural Services: Total	9,001,377	8,416,765	584,612	6.9%
Parks, Recreation & Cultural Services: Total	31,312,963	29,276,182	2,036,782	7.0%

⁴³ Transfer of budgets between multiple recreation programs.

⁴⁴ Increased operating costs at the new H.G.R. Mews Centre.

⁴⁵ Increased cost to deliver aquatics and fitness programs at the new H.G.R. Mews Centre.

⁴⁶ Cost increases due to inflation combined with event revenues that have not yet recovered to pre-pandemic levels.

Table 2: 2023-2024 Expenditure Change (continued)

	Budget 2024	Budget 2023	Change \$	Change %
Fiscal & Transfers:				
Debt Charges:				
8111 Short Term Debt	25,000	25,000	-	0.0%
8131 Debenture Debt ⁴⁷	37,996,231	39,726,185	(1,729,955)	-4.4%
8191 Other Debt Charges	100,000	100,000	-	0.0%
Debt Charges: Total	38,121,231	39,851,186	(1,729,955)	-4.3%
Fiscal & Transfers: Total	38,121,231	39,851,186	(1,729,955)	-4.3%
Other Transfers:				
8211 Prov. For Allowances ⁴⁸	1,050,000	1,350,000	(300,000)	-22.2%
8990 Capital Expenditures ⁴⁹	16,734,317	20,346,742	(3,612,425)	-17.8%
Other Transfers: Total	17,784,317	21,696,742	(3,912,425)	-18.0%
Transfers to Other Departments:				
Payroll Costs:				
1295 Employer Payroll Costs	-	-	-	0.0%
Payroll Costs: Total	-	-	-	0.0%
Mechanical:				
3111 Admin - Fleet Services	1,863,698	1,847,749	15,950	0.9%
3121 Maint. Heavy Equipment ⁵⁰	12,631,772	12,263,386	368,387	3.0%
3129 Recovery Fleet Rental ⁵¹	(14,495,471)	(14,111,134)	(384,336)	2.7%
Mechanical: Total	-	-	-	0.0%
Transfers to Other Departments: Total	-	-	-	0.0%
Total Expenditure	343,947,041	333,282,356	10,664,685	3.2%
NET SURPLUS/DEFICIT	-	-	-	

⁴⁷ Reduction in annual principal and interest payments on City bonds.

⁴⁸ Revised estimate to allowance for uncollectible taxes.

⁴⁹ Adjustment to capital expenditures associated with Federal Gas Tax funding to align with timing of funding received. Increased allocation to departmental budgets for fleet renewal. \$3.1M increase to annual Capital out of Revenue program to mitigate inflationary cost increases.

⁵⁰ Increases to overtime, contracted equipment repairs, and leasing of heavy equipment.

⁵¹ Increase to allocation of fleet services costs to other city departments.

Table 3: 2023-2024 FTE Change

Full-Time Equivalent (FTE) is a unit of measurement representing a number of hours worked by a single full-time employee. 1.00 FTE may represent one full-time employee, or several part-time employees working the equivalent number of total hours.

	Budget 2024	Budget 2023	Change
General Government:			
General Administrative:			
1111 Mayor & Councilors	11.00	11.00	-
1212 Administration - Admin Services ⁵²	7.00	8.00	(1.00)
1213 Human Resources	8.00	8.00	-
1214 Benefits Administration	2.00	2.00	-
1215 City Manager's Office	2.00	2.00	-
1216 Employee Wellness	1.00	1.00	-
1217 Organizational Development	1.00	1.00	-
1218 HR Advisory Services	8.00	8.00	-
1220 Legal Services	10.00	10.00	-
1221 Admin - Finance & Corporate Services	1.00	1.00	-
1222 Financial Services	9.00	9.00	-
1223 Budgetary Services	4.00	4.00	-
1225 Performance & Strategy	3.00	3.00	-
1226 Occupational Health & Safety ⁵³	4.25	3.25	1.00
1231 Assessment ⁵⁴	18.00	17.00	1.00
1241 Revenue Accounting	11.16	11.16	-
1250 Property Management	20.60	20.60	-
1251 Office Services	1.27	1.27	-
1261 Purchasing ⁵⁵	8.00	7.00	1.00
1262 Materials Management	8.00	8.00	-
1269 Internal Audit	3.00	3.00	-
1270 Corporate Communications	7.00	7.00	-
1272 Information Services	22.00	22.00	-
1274 Service Centre	13.00	13.00	-
1318 Land Information Systems	10.19	10.19	-
General Administrative: Total	193.47	191.47	2.00
Pensions & Benefits:			
1290 Pensions & Employee Benefits	12.00	12.00	-
Pensions & Benefits: Total	12.00	12.00	-
Engineering:			
1311 Admin - Planning, Engineering & Regulatory Services	2.00	2.00	-
1313 Development Control	9.00	9.00	-
1314 Surveying ⁵⁶	5.33	5.00	0.33
1315 Transportation Engineering	11.00	11.00	-

⁵² Transfer of FTE to program 7911.

⁵³ 1.00 FTE Manager - Occupational Health and Safety.

⁵⁴ 1.00 FTE Assessment Market Analyst.

⁵⁵ Transfer of FTE from program 3121.

⁵⁶ 0.33 FTE Co-Op Student.

Table 3: 2023-2024 FTE Change (continued)

	Budget 2024	Budget 2023	Change
1316 Admin Support - Planning, Engineering & Regulatory Services	12.00	12.00	-
1319 Engineering	10.08	10.08	-
1320 Facilities Engineering	4.00	4.00	-
Engineering: Total	53.41	53.08	0.33
Other General Government:			
1931 Risk Management & Insurance	1.00	1.00	-
Other General Government: Total	1.00	1.00	-
General Government: Total	259.88	257.55	2.33
Protective Services:			
Fire & Traffic:			
2141 Parking Enforcement	13.48	13.48	-
2142 Crossing Guard Program	3.13	3.13	-
2491 Fire Protection	225.54	225.54	-
Fire & Traffic: Total	242.15	242.15	-
Protective Inspections:			
2921 Admin - Regulatory Services	5.00	5.00	-
2922 Building Inspection	15.00	15.00	-
2923 Electrical Inspection	5.00	5.00	-
2924 Plumbing Inspection	2.33	2.33	-
2929 Taxi & By-law Inspection	2.00	2.00	-
Protective Inspections: Total	29.33	29.33	-
Other Protective Services:			
2931 Humane Services	11.50	11.50	-
Other Protective Services: Total	11.50	11.50	-
Protective Services: Total	282.98	282.98	-
Transportation Services:			
Roads Department:			
3011 Admin - Public Works	8.50	8.50	-
3211 Admin - Streets & Parks	11.49	11.49	-
3221 Maint. Of Roads	30.19	30.19	-
3231 Snow Clearing ⁵⁷	80.45	71.96	8.49
3252 Maint. of Traffic Signs & Lights	14.52	14.52	-
3262 Street Cleaning By Hand	-	-	-
Roads Department: Total	145.15	136.66	8.49
Other Transportation Services:			
3521 Parking Meters	1.00	1.00	-
Other Transportation Services: Total	1.00	1.00	-
Transportation Services: Total	146.15	137.66	8.49

⁵⁷ First Class Operators, Forepersons, Labourers, and Welders for full shoulder season for snow clearing and enhanced sidewalk snow clearing beginning in 2024-25.

Table 3: 2023-2024 FTE Change (continued)

	Budget 2024	Budget 2023	Change
Environmental Health:			
Water Department:			
4111 Admin - Environmental Services	16.29	16.29	-
4122 Winsor Lake Treatment Plant	11.93	11.93	-
4123 Regional Water System	17.65	17.65	-
4131 Water & Waste Water Distribution	62.67	62.67	-
Water Department: Total	108.54	108.54	-
Sewer Department:			
4225 Waste Water Treatment Facility	10.53	10.53	-
Sewer Department: Total	10.53	10.53	-
Sanitary Department:			
4321 Garbage Collection	33.83	33.83	-
4322 Waste Diversion Public Awareness	2.85	2.85	-
4331 Garbage Disposal	16.94	16.94	-
4332 Bldg. Maint. Robin Hood Bay	1.45	1.45	-
4334 RHB Residential Drop Off Facility	1.00	1.00	-
Sanitary Department: Total	56.07	56.07	-
Environmental Health: Total	175.14	175.14	-
Environmental Development:			
Planning:			
6113 Planning & Development	3.00	3.00	-
Planning: Total	3.00	3.00	-
Community Development:			
6211 Admin - Community Services	2.00	2.00	-
6212 Events & Services	5.23	5.23	-
Community Development: Total	7.23	7.23	-
Housing & Real Estate:			
6391 Admin - Non-Profit Housing	6.00	6.00	-
6392 Non-Profit Housing Maint.	7.00	7.00	-
Housing & Real Estate: Total	13.00	13.00	-
Tourism & Economic Development:			
6612 Tourism Development	2.16	2.16	-
6613 Visitor's Services	-	-	-
6616 Economic Development	5.00	5.00	-
Tourism & Economic Development: Total	7.16	7.16	-
Environmental Development: Total	30.39	30.39	-
Parks, Recreation & Cultural Services:			
Parks Division:			
7111 Administration Parks	7.10	7.10	-
7121 Municipal Parks Maint.	47.52	47.52	-
7123 Active Sports Facilities Maint.	4.53	4.53	-
7130 Mews Centre Maint. ⁵⁸	2.25	-	2.25
7135 Snow Clearing Steps	10.98	10.98	-
7140 Mtce. Paul Reynolds Community Centre	1.00	1.00	-
Parks Division: Total	73.38	71.13	2.25

⁵⁸ HVAC Service Technician and Maintenance Repair staff for the new H.G.R. Mews Centre.

Table 3: 2023-2024 FTE Change (continued)

	Budget 2024	Budget 2023	Change
Recreation:			
7305 Healthy Communities & Inclusion	12.69	12.69	-
7311 Community Development ⁵⁹	13.79	12.79	1.00
7321 Family, Children & Youth	17.58	17.58	-
7322 Operation of Bowring Park Pool	3.30	3.30	-
7324 Admin - Rec Facilities ⁶⁰	10.00	11.00	(1.00)
7325 H.G.R. Mews Centre Operations ⁶¹	10.44	7.58	2.86
7329 H.G.R. Mews Centre Program & Services ⁶²	12.77	9.61	3.16
7333 Seniors Outreach	3.08	3.08	-
7334 Operation of Bannerman Park Pool	2.02	2.02	-
7336 Shea Heights Community Centre	5.33	5.33	-
7337 Southlands Community Centre	6.09	6.09	-
7338 Kilbride Community Centre	5.83	5.83	-
7339 Kenmount Terrace Community Centre	6.09	6.09	-
7340 Paul Reynolds Centre Operations	9.65	9.65	-
7342 Paul Reynolds Centre - Pool and Fitness Programs	18.06	18.06	-
Recreation: Total	136.72	130.70	6.02
Other Recreational & Cultural Services:			
7553 Local Immigration Partnership Strategy	0.20	0.20	-
7910 Cultural Development	1.00	1.00	-
7911 Municipal Archives ⁶³	4.00	3.00	1.00
Other Recreational & Cultural Services: Total	5.20	4.20	1.00
Parks, Recreation & Cultural Services: Total	215.30	206.03	9.27
Transfers to Other Departments:			
Mechanical:			
3111 Admin - Fleet Services	9.33	9.33	-
3121 Maint. Heavy Equipment ⁶⁴	42.02	43.11	(1.09)
3123 Robin Hood Bay Equipment	1.11	1.11	-
Mechanical: Total	52.46	53.55	(1.09)
Transfers to Other Departments: Total	52.46	53.55	(1.09)
Total FTE	1,162.30	1,143.30	19.00

⁵⁹ Transfer of FTE from program 7324.

⁶⁰ Transfer of FTE to program 7311.

⁶¹ Facility Service Workers and Janitorial staff for the new H.G.R. Mews Centre.

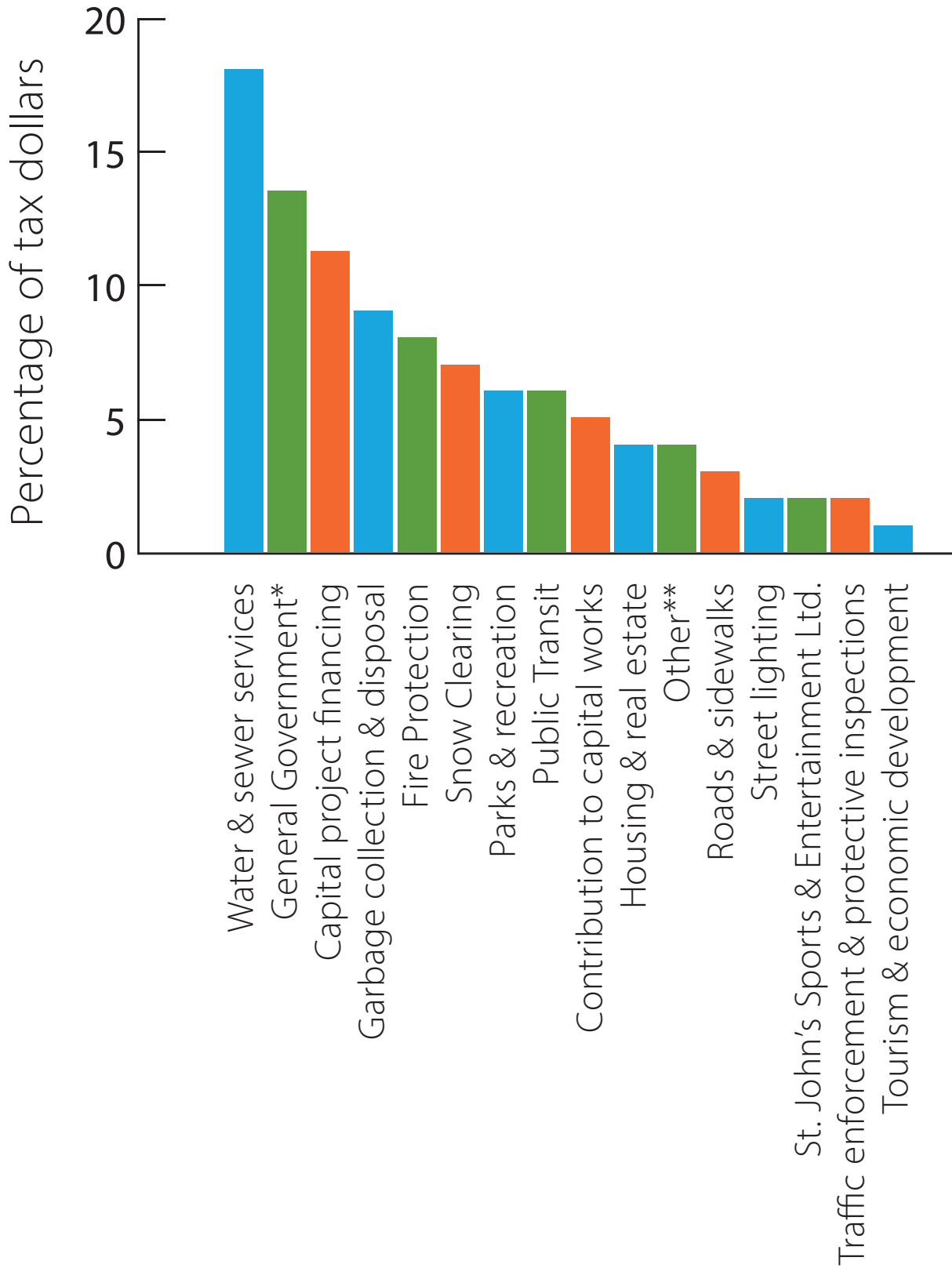
⁶² Lifeguards and Instructors for aquatics and fitness programs at the new H.G.R. Mews Centre.

⁶³ Transfer of FTE from program 1212.

⁶⁴ Transfer of FTE to program 1261.

Value for tax dollar

Distribution of Taxes for City Services



Value for tax dollar continued



* Finance, Human Resources, Legal, Engineering, etc.

** Animal and pest control, road transportation administration, Works depot, street cleaning, parking meters, environmental planning and zoning, etc.